UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

## [ X ]QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2001
OR

## [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES

 EXCHANGE ACT OF 1934Commission file Number: 000-32085

## ALLSCRIPTS HEALTHCARE SOLUTIONS, INC. <br> (Exact name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of incorporation or organization)

36-4392754
(I.R.S. Employer Identification Number)

2401 Commerce Drive
Libertyville, Illinois 60048
(Address of Principal Executive Offices)
$\qquad$
(847) 680-3515
(Registrant's telephone number, including area code)

Indicate by check $(X)$ whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

$$
\text { YES } X \quad N O
$$

As of October 31, 2001, there were $38,008,430$ shares of the Registrant's $\$ 0.01$ par value common stock outstanding.

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Effective January 8, 2001, Allscripts, Inc. acquired Channelhealth Incorporated, and each became a wholly-owned subsidiary of a new holding company, Allscripts Healthcare Solutions, Inc., which was originally incorporated in Delaware as Allscripts Holding, Inc. on July 11, 2000. As a result of the merger transaction, each outstanding share of Allscripts, Inc. common stock was converted into one share of Allscripts Healthcare Solutions, Inc. common stock. Allscripts, Inc. no longer files reports with the Securities and Exchange Commission, and its common stock is no longer listed on the Nasdaq National Market; however, Allscripts Healthcare Solutions, Inc. does file reports with the Securities and Exchange Commission, and its common stock is listed on the Nasdaq National Market under the symbol "MDRX". In this report, "we", "us", "our" and "Allscripts", when referring to events prior to January 8, 2001, refer to our wholly owned subsidiary and predecessor, Allscripts, Inc., and, when referring to subsequent time periods, refer to Allscripts Healthcare Solutions, Inc. and its wholly owned subsidiaries, Allscripts, Inc. and Channelhealth Incorporated, unless the context indicates otherwise.

## PART I. FINANCIAL INFORMATION

Item 1. Financial Statements.

## ALLSCRIPTS HEALTHCARE SOLUTIONS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

(In thousands, except share data)

| September 30, <br> 2001 | December 31, <br> 2000 |
| :---: | :---: |
| (Unaudited) |  |


| ASSETS |  |  |
| :---: | :---: | :---: |
| Current assets |  |  |
| Cash and cash equivalents | \$ 40,576 | \$ 76,513 |
| Marketable securities | 6,395 | 20,663 |
| Accounts receivable, net of allowances of $\$ 4,449$ at September 30, 2001 and $\$ 4,384$ at December 31, 2000 | 15,447 | 13,850 |
| Other receivables | 1,608 | 1,291 |
| Inventories, net | 6,296 | 5,290 |
| Prepaid expenses | 2,576 | 1,364 |
| Other current assets | 241 | 360 |
| Total current assets | 73,179 | 119,331 |
| Long-term marketable securities | 36,277 | 22,661 |
| Fixed assets, net | 9,782 | 11,792 |
| Intangible assets, net | 5,769 | 149,690 |
| Other assets | 1,659 | 1,946 |
| Total assets | \$ 126,626 | \$ 305,420 |

## LIABILITIES

| Current liabilities | $\mathbf{\$ 6 , 4 1 6}$ | $\$ 7,269$ |
| :--- | ---: | ---: |
| Accounts payable | $\mathbf{2 , 5 2 6}$ | 2,546 |
| Accrued expenses | $\mathbf{1 , 9 4 1}$ | 2,525 |
| Accrued compensation | $\mathbf{4 , 3 4 0}$ | $\mathbf{-}$ |
| Accrued restructuring and other charges | $\mathbf{3 , 4 0 4}$ | 1,877 |
| Deferred revenue | $\mathbf{1 8 , 6 2 7}$ | 14,217 |
| Total current liabilities | $\mathbf{7 2 8}$ | $\mathbf{2 2 8}$ |
| Other non-current liabilities | $\mathbf{1 9 , 3 5 5}$ | $\mathbf{1 4 , 4 4 5}$ |
| Total liabilities |  |  |

## STOCKHOLDERS' EQUITY

Preferred stock: Undesignated, $\$ 0.01$ par value, 1,000,000 shares authorized, no shares issued and outstanding at September 30, 2001 and December 31, 2000
Common stock:
\$0.01 par value, 150,000,000 shares authorized,
$38,042,060$ issued, $38,007,595$ shares outstanding at September 30, 2001; 29,138,619 shares issued, 29,104,154
shares outstanding at December 31, 2000380
291
0 and 278,646 shares to be issued pursuant to business combinations
as of September 30, 2001 and December 31, 2000, respectively
3
Additional paid-in capital
636,953 411,081
Unearned compensation
(720)

Treasury stock at cost: 34,465 common shares at
September 30, 2001 and December 31, 2000
(68)

Accumulated deficit
Accumulated other comprehensive income
$(529,760)$
486
$(119,375)$

Total stockholders' equity

| $\mathbf{1 0 7 , 2 7 1}$ |  |  |
| ---: | :--- | ---: |
|  |  | 290,975 |
| $\mathbf{1 2 6 , 6 2 6}$ |  | $\$ 305,420$ |

See the accompanying notes to the consolidated financial statements

ALLSCRIPTS HEALTHCARE SOLUTIONS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands, except per share data)

|  | Three <br> Months Ended <br> September 30, |  | Nine <br> Months Ended <br> September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2001 | 2000 | 2001 | 2000 |
|  | (Unaudited) |  | (Unaudited) |  |
| Revenues: |  |  |  |  |
| Prepackaged medications | \$11,613 | \$11,146 | \$36,895 | \$28,900 |
| Software and related services | 4,802 | 3,692 | 15,238 | 7,701 |


| Total revenues | 16,415 | 14,838 | 52,133 | 36,601 |
| :---: | :---: | :---: | :---: | :---: |
| Cost of revenue: |  |  |  |  |
| Prepackaged medications | 9,660 | 8,780 | 30,378 | 23,242 |
| Software and related services | 6,692 | 2,874 | 18,376 | 5,501 |
|  | 16,352 | 11,654 | 48,754 | 28,743 |
| Total cost of revenue |  |  |  |  |
| Gross Profit | 63 | 3,184 | 3,379 | 7,858 |
| Selling, general and administrative expenses | 14,873 | 11,624 | 44,956 | 31,317 |
| Amortization of intangibles | 18,478 | 9,020 | 54,894 | 15,037 |
| Restructuring and other charges | 8,636 | - | 8,636 | - |
| Asset impairment charge | 354,984 | - | 354,984 | - |
| Write-off of acquired in-process research and development | - | - | 3,000 | 13,729 |
| Loss from operations | $(396,908)$ | $(17,460)$ | $(463,091)$ | $(52,225)$ |
| Interest income | 1,073 | 2,300 | 4,187 | 5,824 |
| Interest expense | (41) | (53) | (239) | (122) |
| Other income | 7 | - | 398 | - |
| Loss from continuing operations before income taxes | $(395,869)$ | $(15,213)$ | $(458,745)$ | $(46,523)$ |
| Income tax benefit | 44,012 | - | 48,360 | - |
| Loss from continuing operations | $(351,857)$ | $(15,213)$ | $(410,385)$ | $(46,523)$ |
| Income from discontinued operations | - | - | - | 83 |
| Gain from sale of discontinued operations | - | - | - | 4,353 |
| Net loss | \$ $(351,857)$ | \$(15,213) | \$(410,385) | \$(42,087) |
| Per share data - basic and diluted: |  |  |  |  |
| Loss from continuing operations | \$(9.26) | \$(0.52) | \$(10.86) | \$(1.70) |
| Income from discontinued operations | - | - | - | - |
| Gain from sale of discontinued operations | - | - | - | 0.16 |
| Net loss | \$(9.26) | \$(0.52) | \$(10.86) | \$(1.54) |
| Weighted average shares of common stock outstanding used in computing per share data - basic and diluted | 38,005 | 29,342 | 37,775 | 27,409 |

See the accompanying notes to the consolidated financial statements

(Unaudited)

Cash flows from operating activities:
Net loss
\$ $(410,385) \quad \$(42,087)$
Adjustments to reconcile net loss to net
cash used in operating activities:
Depreciation and amortization $\quad \mathbf{6 5 , 1 6 9}$
Restructuring and other charges, net of cash paid
Asset impairment charge
Gain on sale of discontinued operations
Expense from issuance of equity instruments to non-employees
Write-off of acquired in-process research and development
Non-cash compensation expense
Deferred taxes
Provision for doubtful accounts
Realized gain on investments

| $\mathbf{6 5 , 1 6 9}$ | 17,710 |
| ---: | ---: |
| $\mathbf{7 , 7 7 5}$ | - |
| $\mathbf{3 5 4 , 9 8 4}$ | - |
| - | $(4,353)$ |
| - | 742 |
| 3,000 | 13,729 |
| 381 | 412 |
| $\mathbf{( 4 8 , 3 6 0 )}$ | - |
| $\mathbf{8 1 3}$ | 870 |
| $\mathbf{( 1 7 2 )}$ | - |

Changes in operating assets and liabilities, net of effects of acquisitions:

| Accounts receivable | $(3,209)$ | $(7,367)$ |
| :---: | :---: | :---: |
| Other receivables | 3,811 | (825) |
| Inventories | $(1,693)$ | $(1,550)$ |
| Prepaid expenses and other assets | (172) | $(2,207)$ |
| Accounts payable | (854) | 3,279 |
| Accrued compensation | (789) | 612 |
| Accrued expenses and deferred revenue | 520 | 1,863 |
| Other non-current liabilities | (140) |  |
| Net cash used in operating activities | $(29,321)$ | $(19,172)$ |
| Cash flows from investing activities: |  |  |
| Capital expenditures | $(2,733)$ | $(7,074)$ |
| Purchase of marketable securities | $(33,343)$ | $(59,278)$ |
| Maturities of marketable securities | 34,743 | 24,930 |
| Proceeds from sale of discontinued operations | - | 4,353 |
| Cash used for acquisitions, net of acquired cash | $(5,305)$ | $(13,568)$ |
| Purchase of investment | - | $(1,000)$ |
| Net cash used in investing activities | $(6,638)$ | $(51,637)$ |
| Cash flows from financing activities: |  |  |
| Proceeds from exercise of common stock options | 22 | 690 |
| Proceeds from public offering, net | - | 99,738 |
| Proceeds from issuance of common stock | - | 10,000 |
| Payments under line of credit | - | $(2,464)$ |
| Payments of notes payable | - | (59) |
| Net cash provided by financing activities | 22 | 107,905 |
| Net increase (decrease) in cash and cash equivalents | $(35,937)$ | 37,096 |
| Cash and cash equivalents, beginning of period | 76,513 | 40,561 |
| Cash and cash equivalents, end of period | \$ 40,576 | \$ 77,657 |
| Supplemental disclosure of cash flow information: |  |  |
| Cash paid during the period for interest | \$82 | \$- |
| Supplemental disclosure of non-cash investing and financing activities: |  |  |

See the accompanying notes to the consolidated financial statements.

## ALLSCRIPTS HEALTHCARE SOLUTIONS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

## 1. Basis of Presentation and Summary of Significant Accounting Policies

The quarterly financial information presented herein should be read in conjunction with Allscripts' audited consolidated financial statements and the accompanying notes included in our Annual Report on Form 10-K. The unaudited interim consolidated financial statements have been prepared on a basis consistent with those consolidated financial statements and reflect all adjustments (all of which are of a normal recurring nature, except as noted below) that are, in the opinion of management, necessary for a fair presentation of the results for the interim periods. The consolidated financial statements include the accounts of Allscripts Healthcare Solutions, Inc. and its wholly-owned subsidiaries (collectively referred to as "Allscripts"). All significant intercompany accounts and transactions have been eliminated in consolidation. The results for the interim periods are not necessarily indicative of the results to be expected for the year.

## Discontinued Operations

In March 1999, Allscripts sold substantially all of the assets, excluding cash and accounts receivable, of its pharmacy benefit management business. The operating results of the pharmacy benefit management business have been segregated from continuing operations and reported as a separate line item on the Consolidated Statements of Operations under the caption "Income from discontinued operations." Income from discontinued operations was $\$ 0$ and $\$ 83,000$ for the nine months ended September 30, 2001, and 2000, respectively. In the first nine months of 2000, Allscripts recognized a gain on the sale of this business of $\$ 4,353,000$, which has also been reported as a separate line item on the Consolidated Statements of Operations under the caption "Gain from sale of discontinued operations." The gain in 2000 represents contingent consideration related to the sale.

## Revenue Recognition

As a result of the Channelhealth Incorporated ("Channelhealth") acquisition in January 2001, Allscripts has begun to enter into contracts in which Allscripts' services are essential to the functionality of the other elements of the contract. For these contracts, revenue is recognized using the percentage-of-completion method as services are performed or output milestones are reached, as Allscripts delivers, configures and installs the software. The percentage complete is measured by either the percentage of labor hours incurred to date in relation to estimated total labor hours or consideration of achievement of certain output milestones, depending on the specific nature of each contract. Revenue from maintenance service is recognized ratably over the term of the service contract. Maintenance fees billed in advance of providing the related service are included in deferred revenue. Changes in job performance, job conditions and estimated profitability may result in revisions to revenue and are recognized in the period in which they are determined. As of September 30, 2001, there was $\$ 418,000$ of revenue earned on contracts in progress in excess of billings and $\$ 1,308,000$ of billings in excess of revenue earned on contracts in progress.

## Derivative Instruments

In June 1998, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 133, "Accounting for Derivative Instruments and Hedging Activities." SFAS 133, as amended, establishes methods of accounting for derivative financial statements and hedging activities related to those instruments as well as other hedging activities and became effective in the first quarter of 2001. We currently do not invest in derivative investments nor do we engage in hedging activities. Our adoption of SFAS No. 133 in the first quarter of 2001 did not have a material effect on our financial position or results of operations.

## Reclassifications

Certain reclassifications have been made in the prior period financial statements to conform to the current period presentation.

## 2. Comprehensive Loss

Comprehensive loss includes all changes in stockholders' equity during a period except those resulting from investments by owners and distributions to owners. Comprehensive loss for the three and nine months ended September 30, 2001 and 2000 consisted of the following (in thousands):

|  | Three Months Ended <br> September 30, | Nine Months Ended <br> September 30, |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |
| Net loss |  |  |

## 3. Business Combinations

On January 8, 2001, Allscripts acquired Channelhealth in exchange for $8,592,996$ shares of common stock with a fair value of approximately $\$ 218,400,000$ and the issuance of approximately 493,000 common stock options in replacement of Channelhealth common stock options with a fair value of approximately $\$ 7,600,000$. Transaction costs incurred were approximately $\$ 5,000,000$. A deferred tax liability of $\$ 48,300,000$, based on the tax effects of non-goodwill intangibles related to the acquisition, was recorded. Allscripts will pay additional stock-based consideration if certain revenue targets are achieved during 2002, which may result in the recording of additional purchase price. The business combination was accounted for using the purchase method of accounting and Channelhealth's results of operations have been included in the consolidated financial statements subsequent to the date of acquisition. Approximately $\$ 3,000,000$ of the purchase price was allocated to the value of acquired inprocess research and development that had no alternative future use and was charged to operations during the three months ended March 31, 2001. Allscripts recorded approximately $\$ 5,000,000$ of net tangible assets in connection with the acquisition. In addition, approximately $\$ 27,000,000$ of the purchase price was allocated to acquired software. Approximately $\$ 91,000,000$ of the purchase price was allocated to a strategic alliance agreement and is amortized on a straight-line basis over the term of the agreement, which is ten years. Approximately $\$ 153,300,000$ of the purchase price was allocated to tradenames, goodwill, and assembled workforce. The asset impairment charge recorded during the three months ended September 30, 2001 includes a write-down of these assets to their current carrying value of approximately $\$ 5,000,000$.

The income approach was the primary technique utilized in valuing the purchased in-process research and development. The income approach focuses on the income-producing capability of the acquired assets and best represents the present value of the future economic benefits expected to be derived from these assets. The approach included, but was not limited to, an analysis of (i) the expected cash flows attributable to the inprocess research and development projects; (ii) the risks associated with achieving such cash flows; (iii) the completion costs for the projects, and (iv) the stage of the completion of each project.

The following unaudited pro forma consolidated statements of operations for the nine months ended September 30, 2001, and 2000 assume the Channelhealth acquisition had occurred on January 1 of each year after giving effect to purchase accounting adjustments. These pro forma financial statements have been prepared for comparative purposes only and do not purport to be indicative of what Allscripts' operating results would have been had the acquisitions actually taken place at the beginning of each of the periods presented, nor are they necessarily indicative of future consolidated operating results.

The pro forma information below excludes the impact of non-recurring charges related to an immediate expensing of acquired in-process research and development. The pro forma weighted-average shares include $8,592,996$ shares issued as consideration for the Channelhealth acquisition as if they had been issued as of January 1 of each period presented.


## 4. Restructuring and Other Charges

In July 2001, Allscripts announced and began implementation of a restructuring plan to realign its organization around high-growth areas of its business, focus on profitability, reduce operating expenses, and improve efficiencies in light of recent acquisitions and the commitment to focus sales and service efforts on larger physician practices, academic medical centers, and integrated delivery networks. The restructuring plan includes workforce and overhead reduction and the termination of certain unprofitable strategic agreements and customer relationships. As a result of the restructuring plan, Allscripts recorded restructuring and other charges of $\$ 4,370,000$ and $\$ 4,266,000$, respectively, in the three months ended September 30, 2001, classified as operating expenses.

Overall, the actions outlined above are expected to reduce annual revenue by approximately $\$ 4,000,000$ and reduce annual operating expenses by approximately $\$ 15,000,000$, exclusive of intangible asset amortization. Intangible asset amortization is expected to be reduced by approximately $\$ 81,000,000$ on an annual basis.

## Restructuring

## Workforce reduction

The restructuring plan will result in the reduction of approximately 190 employees across all business functions, of which 46 were terminated as of September 30, 2001. The workforce reductions started in the third quarter of 2001 and will be substantially completed in the fourth quarter of 2001. As part of the restructuring charge, Allscripts recorded a workforce reduction charge of $\$ 3,317,000$ consisting primarily of severance and related benefits.

## Termination of strategic agreements

Allscripts recorded a charge of $\$ 1,053,000$ related to the termination of certain strategic agreements that were originally expected to increase product distribution and enhance product offerings. The charge includes estimated payments for the early termination of these agreements, which are expected to be terminated by
June 30, 2002.

## Other Charges

## Termination of unprofitable customer contracts and strategic agreements

Allscripts recorded a charge of $\$ 4,266,000$ related to the termination of unprofitable customer contracts and certain strategic agreements. The termination of unprofitable customer contracts occurred primarily in the medication dispensing business and some client sites where system utilization was low. The charge relates to the write-off of receivables and the disposition of assets relating to these sites. The charge also includes estimated payments for the early termination of certain strategic agreements.

A summary of the restructuring and other charges is outlined as follows (in thousands):

|  | Initial Reserve | Asset Write-offs | Cash Payments | $\begin{gathered} \text { Reserve at } \\ \text { September 30, } \\ 2001 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Restructuring |  |  |  |  |
| Workforce reduction | \$3,317 | \$ | \$(611) | \$2,706 |
| Termination of strategic agreements | 1,053 | - | (250) | 803 |
| Subtotal | 4,370 | - | (861) | 3,509 |
| Other charges |  |  |  |  |
| Termination of unprofitable customer contracts and strategic agreements | 4,266 | $(3,435)$ | - | 831 |
| Total | \$8,636 | \$(3,435) | \$(861) | \$4,340 |

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## 5. Impairment of Goodwill and Purchased Intangibles

During the three months ended September 30, 2001, certain events and changes in circumstances caused Allscripts to conduct a review of the carrying value of its goodwill and purchased intangible assets. These events include: (1) a restructuring plan, including workforce reduction, initiated in July 2001, (2) assessment of the business climate, which has generated the valuation declines of enterprises in the Allscripts' industry, and (3) the failure of certain assets to generate the cash flows that were projected at the time of acquisition. Certain intangibles were determined to be impaired because the carrying amount of the assets exceeded the undiscounted future cash flows expected to be derived from the assets. These impairment losses were measured as the amount by which the carrying amounts of the assets exceeded the fair values of the assets, determined based on the discounted future cash flows expected to be derived from the assets.

The goodwill and intangible assets acquired in the purchase of Channelhealth, Masterchart, Medifor, and other acquisitions were determined to be impaired. The resulting impairment charges totaled $\$ 354,984,000$ and was reported as a component of operating expenses.

A summary of the asset impairment charge is outlined as follows (in thousands):

|  |  | Net Balance at <br> Impairment Charge | Neptember 30, 2001 |
| :--- | ---: | :--- | ---: |
|  |  |  | $\$ 794$ |
| Goodwill | $\$ 227,026$ | 4,826 |  |
| Strategic agreements | 79,593 | 149 |  |
| Software | 24,328 | - |  |
| Trade names | 22,326 |  |  |

Total

## 6. Net Loss Per Share

Allscripts accounts for net loss per share in accordance with SFAS No. 128, "Earnings per Share." SFAS No. 128 requires the presentation of "basic" earnings/loss per share and "diluted" earnings/loss per share. Basic earnings/loss per share is computed by dividing the net income/loss attributable to common stockholders by the weighted average shares of outstanding common stock (including shares to be issued pursuant to business combinations). For purposes of calculating diluted earnings per share, the denominator includes both the weighted average shares of common stock outstanding (including shares to be issued pursuant to business combinations) and dilutive potential common stock.

In accordance with SFAS No. 128, basic and diluted net loss per share have been computed using the weighted average number of shares of common stock outstanding during the period. Allscripts has excluded the impact of all outstanding warrants and options to purchase shares of common stock because all such securities are antidilutive for all periods presented. Antidilutive potential common stock excluded from the diluted loss per share computation consisted of $7,100,242$ and $3,502,670$ options and 7,737 and 27,703 warrants at September 30, 2001 and 2000, respectively.

## 7. Contingencies

The pharmaceutical repackaging industry is subject to stringent federal and state regulations. Allscripts' repackaging operations are regulated by the Food and Drug Administration as if Allscripts were a manufacturer. Allscripts is also subject to regulation by the Drug Enforcement Administration in connection with the packaging and distribution of controlled substances.

Allscripts is a defendant in over 2,000 multi-defendant lawsuits brought by over 3,000 claimants involving the manufacture and sale of dexfenfluramine, fenfluramine and phentermine. The majority of these suits were filed in state courts in Texas beginning in August 1999. The plaintiffs in these cases claim injury as a result of ingesting a combination of these weight-loss drugs. In each of these suits, Allscripts is one of many defendants, including manufacturers and other distributors of these drugs. Allscripts does not believe it has any significant liability incident to the distribution or repackaging of these drugs, and it has tendered defense of these lawsuits to its insurance carrier for handling. In addition, while Allscripts has not yet conducted a review of all of the Texas suits, since physician dispensing is generally prohibited in Texas and Allscripts has never distributed these drugs in Texas, Allscripts believes that it is unlikely that it is responsible for the distribution of the drugs at issue in many of these cases. The lawsuits are in various stages of litigation, and it is too early to determine what, if any, liability Allscripts will have with respect to the claims made in these lawsuits. If Allscripts' insurance coverage in the amount of $\$ 16,000,000$ per occurrence and $\$ 17,000,000$ per year in the aggregate is inadequate to satisfy any resulting liability, Allscripts will have to defend these lawsuits and be responsible for the damages, if any, that Allscripts suffers as a result of these lawsuits. Allscripts does not believe that the outcome of these lawsuits will have a material adverse effect on its financial condition, results of operations or cash flows.

In addition, Allscripts is from time to time subject to legal proceedings and claims that arise in the normal course of its business. In the opinion of management, the amount of ultimate liability with respect to these actions will not have a material adverse effect on Allscripts' consolidated financial condition, results of operations or cash flows.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## Overview

We provide point-of-care technology-based clinical and productivity solutions that focus on addressing the needs of physicians, managed care payers and plans.

From our inception in 1986 through 1996, we focused almost exclusively on the sale of prepackaged medications to physicians, in particular those with a high percentage of fee-for-service patients. The advent of managed prescription benefit programs required providers to obtain reimbursement for medications dispensed from managed care organizations rather than directly from their patients. This new reimbursement methodology made it more difficult for our physician customers to dispense medications to their patient base.

In 1997, under the direction of our new executive management team, we focused our efforts on the information aspects of medication management, including the development of technology tools necessary for electronic prescribing, routing of prescription information and submission of medication claims for managed care reimbursement. In January 1998, we introduced the first version of our TouchScript product that fully incorporated these features. At the same time, we redirected our sales and marketing efforts away from our traditional fee-for-service customer base to physicians who have a large percentage of managed care patients. We recognized that there is a larger market opportunity among physicians whose patients are covered by managed care plans because the portion of prescriptions covered by managed care plans is increasing relative to the portion of fee-for-service prescriptions. Further, we believe that our technology can give us a competitive advantage where more patients' prescriptions are covered by managed care plans because our products streamline the process by which physicians, managed care organizations and patients interact. In addition, we believe that the managed care market provides us with the opportunity to realize higher margins on our software products.

We believe that managed care prescription programs will continue to cover an increasing percentage of patients in the foreseeable future. This trend will have the effect of reducing the dispensing opportunities of our traditional dispensing customers because of their inability to submit claims electronically for reimbursement by managed care payers. This reduction in dispensing opportunities will reduce the revenue that we have historically recognized from these customers. Additionally, managed care programs impose reduced reimbursement rates for the medications dispensed to their plan participants, thus providing us with a dollar margin per prescription dispensed that is lower than we have historically experienced. Because TouchScript enables physicians to submit claims electronically for reimbursement by managed care payers, a large portion of the medications dispensed by our TouchScript customers is dispensed to managed care patients. Accordingly, we expect that the fastest growing portion of our prepackaged medication business will provide margins with respect to the sale of prepackaged medications that are lower than we have historically experienced. In addition, we expect that seasonal variances in demand for our products and services will continue. Historically, all other factors aside, our sales of prepackaged medications have been highest in the fall and winter months.

In addition to medication management, we believe that there are other aspects of the physician's daily workflow that can be effectively addressed through technology-focused solutions. We have enhanced and intend to continue to enhance our current offerings by integrating new products and services that address these needs. In furtherance of this strategy, in May 2000, we acquired MasterChart, Inc., a software developer providing dictation, integration and patient record technology, and Medifor, Inc., a provider of electronic patient education. In addition, on January 8, 2001, we acquired Channelhealth Incorporated, a software developer providing modular software for physicians to access medical information and manage clinical workflow.

In July 2001, we announced and began implementation of a restructuring plan to realign our organization, prioritize our initiatives around high-growth areas of our business, focus on profitability, reduce operating expenses, and improve efficiencies in light of the aforementioned acquisitions and the commitment to focus sales and service efforts on larger physician practices, academic medical centers, and integrated delivery networks. The restructuring plan includes workforce and overhead reduction, and the termination of certain strategic agreements and unprofitable customer contracts. As a result of the restructuring plan, we recorded restructuring and other charges of \$4,370,000 and $\$ 4,266,000$, respectively, during the third quarter of 2001. In addition, certain events and changes in circumstances caused us to conduct a review of the carrying value of our goodwill and purchased intangible assets. These events include the restructuring plan, the determination of the business climate, which has generated the valuation declines of enterprises in our industry, and the failure of certain assets to generate the cash flows that were projected at the time of acquisition. As a result of this review, we recorded an asset impairment charge of $\$ 354,984,000$ during the three months ended September 30, 2001. The restucturing and other charges and the asset impairment charge are classified as operating expenses.

We currently derive our revenue from the sale of prepackaged medications and software and related services. Software and related services include revenue from software licenses, computer hardware, electronic information, education products, and related services.

Our shift in focus to physicians who desire technology-based clinical and productivity solutions is reflected in the composition of our revenue, as depicted in the following table (in thousands):

|  | Quarter Ended |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2001 |  |  | 2000 |  |  |  |
|  | Sept. 30, | June 30, | March 31, | Dec. 31, | Sept. 30, | June 30, | March 31, |
| Prepackaged medications | \$11,613 | \$12,719 | \$12,563 | \$12,667 | \$11,146 | \$9,253 | \$8,501 |

\$19,119
\$16,599
\$18,382
\$14,838
\$12,116
\$9,647

Software and related services revenue for the fourth quarter of 2000 includes $\$ 1,500,000$ for services provided to IMS Health Incorporated.

## Three Months Ended September 30, 2001 Compared to Three Months Ended September 30, 2000

Total revenue for the three months ended September 30, 2001 increased by $10.6 \%$ or $\$ 1,577,000$ from $\$ 14,838,000$ in 2000 to $\$ 16,415,000$ in 2001. Prepackaged medication revenue increased by $4.2 \%$ or $\$ 467,000$ from $\$ 11,146,000$ in the third quarter of 2000 to $\$ 11,613,000$ in the third quarter of 2001 . Software and related service revenue for the three months ended September 30, 2001 increased by $30.1 \%$ or $\$ 1,110,000$ from $\$ 3,692,000$ in 2000 to $\$ 4,802,000$ in 2001. The September 11, 2001 terrorist attacks and the subsequent travel and delivery disruptions affected our ability to close key sales that would have contributed to revenue, postponed our ability to generate revenue from new and ongoing client implementations, and impaired our ability to ship prepackaged medications.

The increase in prepackaged medication revenue reflects an increase in the average selling prices of medications sold, caused primarily by general price inflation, offset by a decrease in the volume of prepackaged medications sold. The increase in software and related services revenue reflects an increase in revenue from the sale of our integrated content and clinical workflow products, offset by a decrease in revenue for our physician education and stand-alone offerings of dictation, document management products provided by our Masterchart acquisition.

Cost of revenue for the three months ended September 30, 2001 increased by $40.3 \%$ or $\$ 4,698,000$ from $\$ 11,654,000$ in 2000 to $\$ 16,352,000$ in 2001 due to increased cost of implementation, training, and support for all of our software and related services, increased amortization expense of acquired software, and increased revenue from the sale of prepackaged medications. For the three months ended September 30, 2001, cost of revenue as a percentage of total revenue increased to $99.6 \%$ from $78.5 \%$ in the same period in 2000.

Selling, general and administrative expenses for the three months ended September 30, 2001 increased by $28.0 \%$ or $\$ 3,249,000$ from $\$ 11,624,000$ in 2000 to $\$ 14,873,000$ in 2001 due primarily to incremental expenses related to Channelhealth, which was acquired in January 2001, and additional spending for other general and administrative expenses required to support increased revenue levels, partially offset by a decrease in expenses for the sales, marketing, and support of our stand-alone medication management solutions due to the change in our focus to aim our sales and service efforts at larger physician practices. Selling, general and administrative expenses as a percentage of total revenue increased to $90.6 \%$ for the three months ended September 30, 2001 from $78.3 \%$ of total revenue in the prior year period.

Amortization of intangibles for the three months ended September 30, 2001 increased \$9,458,000 from \$9,020,000 in 2000 to $\$ 18,478,000$ in 2001. The increase in amortization relates to the amortization of goodwill and other intangibles recorded from the Channelhealth acquisition completed in January 2001.

During the three months ended September 30, 2001, we recorded an expense of $\$ 8,636,000$ related to a restructuring plan initiated during the quarter. In addition, we recorded an asset impairment charge of $\$ 354,984,000$ related to a reduction in the carrying value of intangible assets and goodwill from our acquisitions.

Interest income for the three months ended September 30, 2001 was $\$ 1,073,000$ as compared to $\$ 2,300,000$ for the prior year period. The decrease relates to the use of funds from our public offering in March 2000 for operations, capital expenditures, and acquisitions and a decrease in the average interest rates earned on our investments as compared to the prior year period.

We have recorded a benefit for income taxes during the three months ended September 30, 2001 of $\$ 44,012,000$ related to the reversal of deferred tax liabilities established for non-goodwill intangibles in response to the amortization and impairment of these assets during the three months ended September 30, 2001. No other provision or tax benefit for income taxes was computed because we currently anticipate that annual income taxes payable will be minimal or zero, and we have provided a valuation allowance for our net deferred tax assets.

## Nine Months Ended September 30, 2001 Compared to Nine Months Ended September 30, 2000

Total revenue for the nine months ended September 30, 2001 increased by $42.4 \%$ or $\$ 15,532,000$ from $\$ 36,601,000$ in 2000 to $\$ 52,133,000$ in 2001. Prepackaged medication revenue increased by $27.7 \%$ or $\$ 7,995,000$ from $\$ 28,900,000$ in
the first nine months of 2000 to $\$ 36,895,000$ in the first nine months of 2001. Software and related service revenue for the nine months ended September 30, 2001 increased by $97.9 \%$ or $\$ 7,537,000$ from $\$ 7,701,000$ in 2000 to $\$ 15,238,000$ in 2001. The September 11, 2001 terrorist attacks and the subsequent travel and delivery disruptions affected our ability to close key sales that would have contributed to revenue, postponed our ability to generate revenue from new and ongoing client implementations, and impaired our ability to ship prepackaged medications.

The increase in prepackaged medication revenue reflects an increase in the dispensing of drugs with higher average selling prices and an increase in the volume of prepackaged medications sold. The increase in software and related services revenue reflects an increase in revenue from the sale of our integrated content and clinical workflow products, offset by a decrease in revenue from our outsourcing business, where we provide the staffing for dispensing medications at the customer's premises.

Cost of revenue for the nine months ended September 30, 2001 increased by $69.6 \%$ or $\$ 20,011,000$ from $\$ 28,743,000$ in 2000 to $\$ 48,754,000$ in 2001 due to increased cost of implementation, training, and support for all of our software and related services, increased revenue from the sale of prepackaged medications, and increased amortization expense of acquired software. For the nine months ended September 30, 2001, cost of revenue as a percentage of total revenue increased to $93.5 \%$ from $78.5 \%$ in the prior year period.

Selling, general and administrative expenses for the nine months ended September 30, 2001 increased by 43.6\% or $\$ 13,639,000$ from $\$ 31,317,000$ in 2000 to $\$ 44,956,000$ in 2001 , due primarily to incremental expenses related to Channelhealth, which was acquired in January 2001, and MasterChart and Medifor, which were acquired during May 2000, additional spending to support increased revenue levels, and expenses for the development of information-based products and services. Selling, general and administrative expenses as a percentage of total revenue increased to $86.2 \%$ for the nine months ended September 30, 2001, from $85.6 \%$ of total revenue in the prior year period.

Amortization of intangibles for the nine months ended September 30, 2001 increased \$39,857,000 from \$15,037,000 in 2000 to $\$ 54,894,000$ in 2001. The increase in amortization relates to the amortization of goodwill and other intangibles recorded from acquisitions completed in May 2000 and in January 2001.

During the nine months ended September 30, 2001, we recorded an expense of $\$ 8,636,000$ related to a restructuring plan initiated during the third quarter of 2001. In addition, we recorded an asset impairment charge of $\$ 354,984,000$ related to a reduction in the carrying value of purchased intangible assets and related goodwill from our acquisitions.

Write-off of acquired in-process research and development of $\$ 3,000,000$ for the nine months ended September 30, 2001 relates to the Channelhealth acquisition completed in January 2001. For the nine months ended September 30, 2000, we recorded an expense for an immediate write-off of acquired in-process research and development related to the Medifor and Masterchart acquisitions in the amount of \$13,729,000.

Interest income for the nine months ended September 30, 2001 was $\$ 4,187,000$ as compared to $\$ 5,824,000$ for the prior year period. The decrease relates to the use of funds from our public offering in March 2000 for operations, capital expenditures, and acquisitions and a decrease in the average interest rates earned on our investments as compared to the prior year period.

Other income for the nine months ended September 30, 2001 of $\$ 398,000$ results primarily from a reduction in the estimated accrual necessary for unredeemed rebate obligations and realized gains on marketable securities.

We have recorded a benefit for income taxes during the nine months ended September 30, 2001 of $\$ 48,360,000$ related to the reversal of deferred tax liabilities established for non-goodwill intangibles in response to the amortization and impairment of these assets during the three months ended September 30, 2001. No other provision or tax benefit for income taxes was computed because we currently anticipate that annual income taxes payable will be minimal or zero, and we have provided a valuation allowance for our net deferred tax assets.

## Liquidity and Capital Resources

At September 30, 2001, our principal sources of liquidity consisted of $\$ 40,576,000$ of cash and cash equivalents and $\$ 42,672,000$ of marketable securities. We issued securities for net cash proceeds totaling $\$ 99,738,000$ in 2000 . We have used these capital resources to fund operating losses, working capital needs, capital expenditures, acquisitions and retirement of debt. At September 30, 2001, we had an accumulated deficit of \$529,760,000.

Net cash used in operating activities was $\$ 29,321,000$ for the nine months ended September 30, 2001. Cash used in operating activities resulted primarily from a loss from operations of $\$ 410,385,000$, partially offset by a non-cash asset impairment charge of $\$ 354,984,000$, and depreciation and amortization of $\$ 65,169,000$ primarily related to amortization expenses as a result of recent acquisitions. A non-cash charge of $\$ 3,000,000$ was recorded due to the write-off of inprocess research and development costs related to the Channelhealth acquisition. In addition, restructuring and other
charges, net of cash paid out, were recorded in the amount of $\$ 7,775,000$. Deferred taxes decreased by $\$ 48,360,000$ due to a tax benefit recorded as it related to the asset impairment charge on and the amortization of non-goodwill intangibles from acquisitions. Accounts receivable, net of balances acquired in the purchase of Channelhealth, increased by $\$ 3,209,000$ in the nine months ended September 30, 2001, primarily due to increased sales volume. Other receivables, net of acquired balances, decreased by $\$ 3,811,000$ primarily due to a contract termination payment received. Inventories increased by $\$ 1,693,000$ in the nine months ended September 30, 2001 primarily due to advance purchases of certain medications and computer equipment where shortages were expected.

Net cash used in investing activities was $\$ 6,638,000$ for the nine months ended September 30, 2001. Cash used in investing activities resulted primarily from net cash used for acquisitions of $\$ 5,305,000$, offset by net maturities of marketable securities of $\$ 1,400,000$. In addition, capital expenditures were $\$ 2,733,000$ for the nine months ended September 30, 2001 as a result of expenditures for electronic prescribing computer systems and capital outlays to support the future growth of our business. Currently, we have no material commitments for capital expenditures, although we anticipate ongoing capital expenditures in the ordinary course of business.

Net cash provided by financing activities was $\$ 22,000$ for the nine months ended June 30, 2001 as a result of proceeds from the exercise of common stock options.

We believe that our existing cash, cash equivalents and marketable securities will be sufficient to meet the anticipated cash needs of our current business for at least the next twelve months. However, any projections of future cash needs and cash flows are subject to substantial uncertainty. We will, from time to time, consider the acquisition of, or investment in, complementary businesses, products, services and technologies, which might impact our liquidity requirements or cause us to issue additional equity or debt securities. There can be no assurance that financing will be available in the amounts or on terms acceptable to us, if at all.

## Recently Issued Accounting Pronouncements

In July 2001, Statement of Financial Accounting Standards ("SFAS") No. 141, "Business Combinations" and SFAS No. 142, "Goodwill and Intangible Assets" were issued. In October 2001, SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" was issued. SFAS No. 141 requires that all business combinations initiated after June 30, 2001 be accounted for using the purchase method of accounting and prohibits the use of the pooling-of-interests method for such transactions. SFAS No. 141 also requires identified intangible assets acquired in a business combination to be recognized as assets apart from goodwill if they meet certain criteria.

SFAS No. 142 applies to all goodwill and identified intangible assets acquired in a business combination. Under the new standard, all goodwill and intangible assets with an indefinite life, including those acquired before initial application of the standard, should not be amortized but should be tested for impairment at least annually. Identified intangible assets should be amortized over their useful lives and reviewed for impairment in accordance with SFAS No. 144. Within six months of initial application of the new standard, a transitional impairment test must be performed on all goodwill. Any impairment loss recognized as a result of the transitional impairment test should be reported as a change in accounting principle. In addition to the transitional impairment test, the required annual impairment test should be performed in the year of adoption of SFAS No. 142. SFAS No. 142 is effective for fiscal years beginning after December 15, 2001, (although early adoption would be permitted in certain circumstances) and must be adopted as of the beginning of a fiscal year. Retroactive application is not permitted.

As of the date of adoption, we expect to have unamortized goodwill of approximately $\$ 732,000$ and unamortized identifiable intangible assets of approximately $\$ 4,783,000$, all of which will be subject to the transition provisions of SFAS No. 141 and SFAS No. 142. Amortization expense related to goodwill was approximately $\$ 44,000,000$ and $\$ 20,400,000$ for the nine months ended September 30, 2001 and the twelve months ended December 31, 2000, respectively. During the three months ended September 30, 2001, we recorded an impairment charge of $\$ 354,984,000$ reducing the carrying value of the acquired intangible assets and related goodwill. The Company is in the process of evaluating the impact that adoption of SFAS No. 142 may have on the financial statements; however, such impact, if any, is not known or reasonably estimable at this time.

SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" was issued in October 2001. While SFAS No. 144 supersedes SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to Be Disposed Of", it retains many of the fundamental provisions of that Statement. SFAS No. 144 also supersedes the accounting and reporting provisions of APB Opinion No. 30, "Reporting the Results of Operations Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions" for the disposal of a segment of a business. However, it retains the requirement in Opinion 30 to report separately discontinued operations and extends that reporting to a component of an entity that either has been disposed of (by sale, abandonment, or in a distribution to owners) or is classified as held for sale. SFAS No. 144 is effective for fiscal years beginning after December 15, 2001 and interim periods within those fiscal years. We are in the process of evaluating the impact that adoption of SFAS No. 144 may have on the financial statements; however, such
impact, if any, is not known or reasonably estimable at this time.

## Safe Harbor For Forward-Looking Statements

This report, including "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Notes to Consolidated Financial Statements," and statements we or our representatives make may contain forwardlooking statements that involve risks and uncertainties. We develop forward-looking statements by combining currently available information with our beliefs and assumptions. These statements often contain words like believe, expect, anticipate, intend, contemplate, seek, plan, estimate or similar expressions. Forward-looking statements do not guarantee future performance. Recognize these statements for what they are and do not rely upon them as facts.

Forward-looking statements involve risks, uncertainties and assumptions, including, but not limited to, those discussed in this report as well as risks and uncertainties resulting from or otherwise related to the September 11, 2001 terrorist attacks. We make these statements under the protection afforded them by Section 21E of the Securities Exchange Act of 1934. Because we cannot predict all of the risks and uncertainties that may affect us, or control the ones we do predict, our actual results may be materially different from the results we express in our forward-looking statements. Unless otherwise required by applicable securities laws, we disclaim any intention or obligation to update or revise any forwardlooking statements, whether as a result of new information, future events or otherwise.

For a more complete discussion of the risks, uncertainties and assumptions that may affect us, see our Annual Report on Form 10-K for the fiscal year ended December 31, 2000.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

As of September 30, 2001, we did not own any derivative financial instruments but we were exposed to market risks, primarily changes in U.S. interest rates. As of September 30, 2001, we had cash, cash equivalents and marketable securities in financial instruments of $\$ 83,248,000$. Maturities range from less than one month to approximately 12 years. Declines in interest rates over time will reduce our interest income from our investments. Based upon our balance of cash, cash equivalents and marketable securities as of September 30, 2001, a decrease in interest rates of $1.0 \%$ would cause a corresponding decrease in our annual interest income of approximately $\$ 832,000$.

## PART II. OTHER INFORMATION

ITEM 6. Exhibits and Reports on Form 8-K
(A) Exhibits -- See Index to Exhibits.
(B) Reports on Form 8-K -- None.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALLSCRIPTS HEALTHCARE SOLUTIONS, INC.
(Registrant)

By: Is David B. Mullen
David B. Mullen
President and Chief Financial Officer
(Duly Authorized Officer and
Principal Financial Officer)

## INDEX TO EXHIBITS

| Exhibit <br> Number | Description |
| :---: | :---: |
| 2.2 | Agreement and Plan of Merger, dated as of March 13, 2000, among Allscripts, Inc., MC Acquisition Corp., MasterChart, Inc. and certain shareholders of MasterChart, Inc., together with a list of exhibits and schedules thereto. Such exhibits and schedules are not filed, but the Registrant undertakes to furnish a copy of any such exhibit or schedule to the Securities and Exchange Commission upon request. |
| 2.3 | Amendment No. 1 to Agreement and Plan of Merger, dated as of May 9, 2000, by and among Allscripts Inc., MC Acquisition Corp., MasterChart, Inc. and certain shareholders of MasterChart, Inc. |
| 2.4 | Agreement and Plan of Merger, dated as of April 12, 2000, among Allscripts, Inc., WebDoc Acquisition Corp., Medifor, Inc. and certain shareholders of Medifor, Inc., together with a list of exhibits and schedules thereto. Such exhibits and schedules are not filed, but the Registrant undertakes to furnish a copy of any such exhibit or schedule to the Securities and Exchange Commission upon request. |
| 2.5 | Agreement and Plan of Merger, dated as of July 13, 2000, by and among Allscripts Holding, Inc., Allscripts, Inc., Bursar Acquisition, Inc., Bursar Acquisition No. 2, Inc., IDX Systems Corporation, and Channelhealth Incorporated. |
| 2.6 | First Amendment to Agreement and Plan of Merger, entered into as of November 29, 2000, by and among Allscripts Holding, Inc., Allscripts, Inc., Bursar Acquisition, Inc., Bursar Acquisition No. 2, Inc., IDX Systems Corporation, and Channelhealth Incorporated. |

## References

Incorporated herein by reference from the Allscripts, Inc. Current Report on Form 8-K filed on May 24, 2000, as amended on July 24, 2000 and July 25, 2000

Incorporated herein by reference from the Allscripts, Inc. Current Report on Form 8-K filed on May 24, 2000, as amended on July 24, 2000 and July 25, 2000
Incorporated herein by reference from the Allscripts, Inc. Current Report on Form 8-K filed on May 31, 2000, as amended on July 25, 2000

Incorporated herein by reference from the Allscripts, Inc. Current Report on Form 8-K filed on July 27, 2000

Incorporated herein by reference from the Allscripts Healthcare Solutions, Inc. Registration Statement on Form S-4 as part of Amendment No. 1 filed on December 7, 2000 (SEC file no. 333-49568)

